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Military Innovation in the Interwar Period-Williamson R. Murray 1998-08-13 In 1914, the armies and navies that faced each other were alike, right down to the strengths of their companies and battalions and the designs of their battleships and cruisers. Differences were of degree rather than essence. During the interwar period, however, the armed forces grew increasingly asymmetrical, developing different approaches to the same problems. This study of major military innovations in the 1920s and 1930s explores
differences in exploitation by the seven major military powers. The comparative essays investigate how and why innovation occurred or did not occur, and explain much of the strategic and operative performance of the Axis and Allies in World War II. The essays focus on several instances of how military services developed new technology and weapons and incorporated them into their doctrine, organization and styles of operations.

The Military Revolution-
Geoffrey Parker 1989-09-29
Well before the Industrial Revolution, Europe developed the superior military potential and expertise that enabled her to dominate the world for the next two centuries. In this attractively illustrated and updated edition, Geoffrey Parker discusses the major changes in the military practice of the West during this time period—establishment of bigger armies, creation of superior warships, the role of firearms—and argues that these major changes amounted to a "military revolution" that gave Westerners a decided advantage over people of other continents. A new chapter addresses the controversies engendered by the previous edition.
The Culture of Military Innovation - Dima Adamsky
2010-01-27 This book studies the impact of cultural factors on the course of military innovations. One would expect that countries accustomed to similar technologies would undergo analogous changes in their perception of and approach to warfare. However, the intellectual history of the Revolution in Military Affairs (RMA) in Russia, the US, and Israel indicates the opposite. The US developed technology and weaponry for about a decade without reconceptualizing the existing paradigm about the nature of warfare. Soviet 'new theory of victory' represented a conceptualization which chronologically preceded technological procurement. Israel was the first to utilize the weaponry on the battlefield, but was the last to develop a conceptual framework that acknowledged its revolutionary implications. Utilizing primary sources that had previously been completely inaccessible, and borrowing methods of analysis from political science, history, anthropology, and cognitive psychology, this book suggests a cultural explanation for this puzzling transformation in warfare. The Culture of Military Innovation offers a systematic, thorough, and unique analytical approach that may well be applicable in other perplexing strategic situations. Though framed in the context of specific historical experience, the insights of this book reveal important implications related to conventional, subconventional, and nonconventional security issues. It is therefore an ideal reference work for practitioners, scholars, teachers, and students of security studies.

Beyond the Military Revolution - Jeremy Black
2011-04-01 The seventeenth century has long been seen as a period of 'crisis' or transition from the pre-modern to the modern world. This book offers a chance to explore this crisis from the perspective of war and
military institutions in a way that should appeal to those doing global history. By placing 17th century warfare in a global context, Black challenges conventional chronologies and permits a reappraisal of the debate over what has been seen as the Military Revolution of the early-modern period. The book discusses war with regard to strategic cultures, assesses military capability in terms of tasks and challenges faced and attaches styles of warfare to their social and political contexts. Genuinely global in range, this up-to-date and wide-ranging account provides fresh historiographical insights into this crucial period in world history.

**The Dynamics of Military Revolution, 1300-2050**
MacGregor Knox 2001-08-27

Studies the changes that have marked war in the Western World since the thirteenth century.

**A Military Revolution?**
Jeremy Black 1991-11-11

**Reforming the Tsar's Army**
Schimmelpenninck van der Oye, David Hendrik
2004-03-18 This volume examines how Imperial Russia's armed forces sought to adapt to the challenges of modern warfare. From Peter the Great to Nicholas II, rulers always understood the need to maintain an army and navy capable of preserving the empire's great power status. Yet they inevitably faced the dilemma of importing European military and technological innovations while keeping out political ideas that could challenge the autocracy's monopoly on power. Within the context of a constant race to avoid oblivion, the impulse for military renewal emerges as a fundamental and recurring theme in modern Russian history.

**The Military Revolution Debate**
Clifford J Rogers 2018-10-08

The debate about the "Military Revolution" has been one of the most controversial and exciting
areas of discussion and research in the fields of early modern European history and military history. Scholars have long sought to explain the massive changes in European military techniques and technologies that took place between the end of the Middle A

The Military Revolution in Sixteenth-century Europe-
David Eltis 1995 This ground-breaking study represents a new twist in the already complicated debate on military change in the early modern period. Previous writers have for the most part defined a 'military revolution' focused on the seventeenth or even early eighteenth centuries. Eltis suggests that key developments in training, organization, tactics and siege warfare occurred in the sixteenth century and, taken together, these innovations constitute a military revolution, changing the face of war. In England, these changes came later than in the rest of Europe, and in Ireland later still. English writers, in their anxiety to spur their countrymen to adopt the new methods, produced some of the most useful manuals of sixteenth-century Europe. These, together with Italian, Spanish, French and German texts, form the main basis of David Eltis's study, allowing the ideas of contemporaries to be set alongside accounts of actual military conditions in explaining one of the turning points of world military development.

War and Society in Early Modern Europe-Frank Tallett 2010-04-26 War and Society in Early Modern Europe takes a fresh approach to military history. Rather than looking at tactics and strategy, it aims to set warfare in social and institutional contexts. Focusing on the early-modern period in western Europe, Frank Tallett gives an insight into the armies and shows how warfare had an impact on different social groups, as well as on the economy and on patterns of settlement.

Military Innovation in
Small States-Michael Raska
2015-11-06 This book provides a comprehensive assessment of the global diffusion of the Revolution in Military Affairs (RMA) and its impact on military innovation trajectories in small states. Although the 'Revolution in Military Affairs' (RMA) concept has enjoyed significant academic attention, the varying paths and patterns of military innovation in divergent strategic settings have been overlooked. This book seeks to rectify this gap by addressing the broad puzzle of how the global diffusion of RMA-oriented military innovation - the process of international transmission, communication, and interaction of RMA-related military concepts, organizations, and technologies - has shaped the paths, patterns, and scope of military innovation of selected small states. In a reverse mode, how have selected small states influenced the conceptualization and transmission of the RMA theory, processes, and debate? Using Israel, Singapore and South Korea as case studies, this book argues that RMA-oriented military innovation paths in small states indicate predominantly evolutionary trajectory, albeit with a varying patterns resulting from the confluence of three sets of variables: (1) the level of strategic, organizational, and operational adaptability in responding to shifts in the geostrategic and regional security environment; (2) the ability to identify, anticipate, exploit, and sustain niche military innovation - select conceptual, organizational, and technological innovation intended to enhance the military’s ability to prepare for, fight, and win wars, and (3) strategic culture. While the book represents relevant empirical cases for testing the validity of the RMA diffusion hypotheses, from a policy-oriented perspective, this book argues that these case studies offer lessons learned in coping with the security and defence management challenges posed by military innovation in general. This book will be of much interest for students of military innovation, strategic studies, defence studies, Asian
politics, Middle Eastern politics and security studies in general.

**The Gunpowder Age**—Tonio Andrade 2017-08-29 The Chinese invented gunpowder and began exploring its military uses as early as the 900s, four centuries before the technology passed to the West. But by the early 1800s, China had fallen so far behind the West in gunpowder warfare that it was easily defeated by Britain in the Opium War of 1839–42. What happened? In The Gunpowder Age, Tonio Andrade offers a compelling new answer, opening a fresh perspective on a key question of world history: why did the countries of western Europe surge to global importance starting in the 1500s while China slipped behind? Historians have long argued that gunpowder weapons helped Europeans establish global hegemony. Yet the inhabitants of what is today China not only invented guns and bombs but also, as Andrade shows, continued to innovate in gunpowder technology through the early 1700s—much longer than previously thought. Why, then, did China become so vulnerable? Andrade argues that one significant reason is that it was out of practice fighting wars, having enjoyed nearly a century of relative peace, since 1760. Indeed, he demonstrates that China—like Europe—was a powerful military innovator, particularly during times of great warfare, such as the violent century starting after the Opium War, when the Chinese once again quickly modernized their forces. Today, China is simply returning to its old position as one of the world's great military powers. By showing that China’s military dynamism was deeper, longer lasting, and more quickly recovered than previously understood, The Gunpowder Age challenges long-standing explanations of the so-called Great Divergence between the West and Asia.

**Global Crisis**—Geoffrey Parker 2017-06-02 The Crisis of the Aristocracy -- Education and Revolution -- The Contentious Clergy -- 'Dirty People of No Name' --
Justifying Disobedience --

Conclusion: The Crisis Anatomized -- Winners and Losers -- In Search of Common Denominators -- If -- The Two Worlds of Robinson Crusoe -- Epilogue: 'It's the Climate, Stupid'1 -- 'Darkness' by Lord Byron36 -- Chronology -- Acknowledgements -- Conventions -- Note on Sources -- Abbreviations Used in the Bibliography and Notes -- Notes -- Bibliography -- Index

**Imprudent King**-Geoffrey Parker 2014-11-11 Philip II is not only the most famous king in Spanish history, but one of the most famous monarchs in English history: the man who married Mary Tudor and later launched the Spanish Armada against her sister Elizabeth I. This compelling biography of the most powerful European monarch of his day begins with his conception (1526) and ends with his ascent to Paradise (1603), two occurrences surprisingly well documented by contemporaries. Eminent historian Geoffrey Parker draws on four decades of research on Philip as well as a
recent, extraordinary archival discovery—a trove of 3,000 documents in the vaults of the Hispanic Society of America in New York City, unread since crossing Philip’s own desk more than four centuries ago. Many of them change significantly what we know about the king. The book examines Philip’s long apprenticeship; his three principal interests (work, play, and religion); and the major political, military, and personal challenges he faced during his long reign. Parker offers fresh insights into the causes of Philip’s leadership failures: was his empire simply too big to manage, or would a monarch with different talents and temperament have fared better?

**Importing the European Army**—David B. Ralston
1996-06 In a study that extends well beyond military history, David B. Ralston documents the ways in which five different countries—Russia, the Ottoman Empire, Egypt, China, and Japan—refashioned their armed forces along European lines during the three centuries after 1600. The appropriation of Western military institutions in countries outside of Europe was, Ralston argues, the major force driving these countries to adopt European administrative, economic, and cultural modes. Following the same format in his discussion of each country, Ralston makes this central theme in world history easily accessible to students while offering scholars a sophisticated understanding of the exact nature of the changes brought about by Europeanizing military reforms. David B. Ralston, associate professor of history at the Massachusetts Institute of Technology, is the author of The Army of the Republic.

**The Cambridge History of Warfare**—Geoffrey Parker
2020-05-31 The new edition of The Cambridge History of Warfare, written and updated by a team of eight distinguished military historians, examines how war was waged by Western powers across a sweeping
timeframe beginning with classical Greece and Rome, moving through the Middle Ages and the early modern period, down to the wars of the twenty-first century in Afghanistan, Iraq, and Syria. The book stresses five essential aspects of the Western way of war: a combination of technology, discipline, and an aggressive military tradition with an extraordinary capacity to respond rapidly to challenges and to use capital rather than manpower to win. Although the focus remains on the West, and on the role of violence in its rise, each chapter also examines the military effectiveness of its adversaries and the regions in which the West's military edge has been – and continues to be – challenged.

The First World Empire - Hélder Carvalhal 2021-04-05
This book offers a comprehensive overview of the early modern military history of Portugal and its possessions in Africa, the Americas, and Asia from the perspective of the military revolution historiographical debate. The existence of a military revolution in the early modern period has been much debated in international historiography, and this volume fills a significant gap in its relation to the history of Portugal and its overseas empire. It examines different forms of military change in specifically Portuguese case studies but also adopts a global perspective through the analysis of different contexts and episodes in Africa, the Americas, and Asia. Contributors explore whether there is evidence of what could be defined as aspects of a military revolution or whether other explanatory models are needed to account for different forms of military change. In this way, it offers the reader a variety of perspectives that contribute to the debate over the applicability of the military revolution concept to Portugal and its empire during the early modern period. Broken down into four thematic parts and broad in both chronological and geographical scope, the book deepens our understanding of the art of warfare in Portugal.
and its empire and demonstrates how the military revolution debate can be used to examine military change in a global perspective. This is an essential text for scholars and students of military history, military architecture, global history, Asian history, and the history of Iberian empires.

**Postmodern War**-Chris Hables Gray 2013-11-12 First published in 1997. Routledge is an imprint of Taylor & Francis, an informa company.

**Technological Change and the Future of Warfare**-Michael E. O'Hanlon 2011-04-01 In light of the spectacular performance of American high-technology weapons in the 1991 Persian Gulf War, as well as the phenomenal pace of innovation in the modern computer industry, many defense analysts have posited that we are on the threshold of a revolution in military affairs (RMA). The issue has more than semantic importance. Many RMA proponents have begun to argue for major changes in Pentagon budgetary priorities and even in American foreign policy more generally to free up resources to pursue a transformed U.S. military—and to make sure that other countries do not take advantage of the purported RMA before we do. This book takes a more measured perspective. Beginning with a survey of various types of defense technologies, it argues that while important developments are indeed under way, most impressively in electronics and computer systems, the overall thrust of contemporary military innovation is probably not of a revolutionary magnitude. Some reorientation of U.S. defense dollars is appropriate, largely to improve homeland defense and to take advantage of the promise of modern electronics systems and precision-guided munitions. But radical shifts in U.S. security policy and Pentagon budget priorities appear unwarranted—especially if those shifts would come at the expense of American military engagement in overseas
defense missions from Korea to Iraq to Bosnia.

The Culture of Military Innovation - Dima Adamsky
2010-01-27 This book studies the impact of cultural factors on the course of military innovations. One would expect that countries accustomed to similar technologies would undergo analogous changes in their perception of and approach to warfare. However, the intellectual history of the Revolution in Military Affairs (RMA) in Russia, the US, and Israel indicates the opposite. The US developed technology and weaponry for about a decade without reconceptualizing the existing paradigm about the nature of warfare. Soviet 'new theory of victory' represented a conceptualization which chronologically preceded technological procurement. Israel was the first to utilize the weaponry on the battlefield, but was the last to develop a conceptual framework that acknowledged its revolutionary implications. Utilizing primary sources that had previously been completely inaccessible, and borrowing methods of analysis from political science, history, anthropology, and cognitive psychology, this book suggests a cultural explanation for this puzzling transformation in warfare. The Culture of Military Innovation offers a systematic, thorough, and unique analytical approach that may well be applicable in other perplexing strategic situations. Though framed in the context of specific historical experience, the insights of this book reveal important implications related to conventional, subconventional, and nonconventional security issues. It is therefore an ideal reference work for practitioners, scholars, teachers, and students of security studies.

The Iraq Wars and America's Military Revolution - Keith L. Shimko
2010-04-26 Many saw the United States’ decisive victory in Desert Storm (1991) as not only vindication of American
defense policy since Vietnam but also confirmation of a revolution in military affairs (RMA). Just as information-age technologies were revolutionizing civilian life, the Gulf War appeared to reflect similarly profound changes in warfare. A debate has raged ever since about a contemporary RMA and its implications for American defense policy. Addressing these issues, The Iraq Wars and America's Military Revolution is a comprehensive study of the Iraq Wars in the context of the RMA debate. Focusing on the creation of a reconnaissance-strike complex and conceptions of parallel or nonlinear warfare, Keith L. Shimko finds a persuasive case for a contemporary RMA while recognizing its limitations as well as promise.

The Business of War—David Parrott 2012-03-08 This book offers a substantial reconsideration of early modern warfare and its relationship to the power of the state.

European Warfare, 1660-1815—Jeremy Black 1994 This is a history of warfare, wars and the armed forces of Europe from the military revolution of the mid-17th century to the Napoleonic wars.; This book is intended for broad-based undergrad courses on 18th century Europe/Britain and the Ancien Regime. 2nd and 3rd year thematic courses on warfare in the modern period, and students of war studies.

War Made New—Max Boot 2006-10-19 A monumental, groundbreaking work, now in paperback, that shows how technological and strategic revolutions have transformed the battlefield. Combining gripping narrative history with wide-ranging analysis, War Made New focuses on four "revolutions" in military affairs and describes how inventions ranging from gunpowder to GPS-guided air strikes have remade the field of battle—and shaped the rise and fall of empires. War Made New begins with the Gunpowder Revolution and explains warfare's evolution.
from ritualistic, drawn-out engagements to much deadlier events, precipitating the rise of the modern nation-state. He next explores the triumph of steel and steam during the Industrial Revolution, showing how it powered the spread of European colonial empires. Moving into the twentieth century and the Second Industrial Revolution, Boot examines three critical clashes of World War II to illustrate how new technology such as the tank, radio, and airplane ushered in terrifying new forms of warfare and the rise of centralized, and even totalitarian, world powers. Finally, Boot focuses on the Gulf War, the invasion of Afghanistan, and the Iraq War—arguing that even as cutting-edge technologies have made America the greatest military power in world history, advanced communications systems have allowed decentralized, "irregular" forces to become an increasingly significant threat.

**Weapons and Warfare in Renaissance Europe** - Bert S. Hall 2002-01-01 Hall details the efforts of armorerers across Europe as they experimented with a variety of gunpowder recipes and gunsmithing techniques, and he examines the integration of new weapons into the existing structure of European warfare.

**The Cambridge Illustrated History of Warfare** - Geoffrey Parker 2008-09-29 Now available in a revised and updated version, this book examines Western warfare from antiquity to the present day.

**Waging War** - Wayne E. Lee 2015-09-01 Waging War: Conflict, Culture, and Innovation in World History provides a wide-ranging examination of war in human history, from the beginning of the species until the current rise of the so-called Islamic State. Although it covers many societies throughout time, the book does not attempt to tell all stories from all places, nor does it try to narrate "important" conflicts.
Instead, author Wayne E. Lee describes the emergence of military innovations and systems, examining how they were created and then how they moved or affected other societies. These innovations are central to most historical narratives, including the development of social complexity, the rise of the state, the role of the steppe horseman, the spread of gunpowder, the rise of the west, the bureaucratization of military institutions, the industrial revolution and the rise of firepower, strategic bombing and nuclear weapons, and the creation of "people's war."

**The Grand Strategy of Philip II**-Geoffrey Parker
2000 From 1556 until his death in 1598, Philip II of Spain ruled the first global empire in history. This book investigates the strengths and weaknesses of Philip's rule, and the external factors that affected the achievement of his goals.

**The Asian Military Revolution**-Peter A. Lorge
2008-07-10 Records show that the Chinese invented gunpowder in the 800s. By the 1200s they had unleashed the first weapons of war upon their unsuspecting neighbours. This extraordinarily ambitious book traces the history of that invention and its impact on the surrounding Asian world - Korea, Japan, South East Asia and South Asia - from the ninth through the twentieth century. As the book makes clear, the spread of war and its technology had devastating consequences on the political and cultural fabric of those early societies although each reacted very differently. The book, which is packed with information about military strategy, interregional warfare and the development of armaments, also engages with the major debates and challenges traditional thinking on Europe's contribution to military technology in Asia. Articulate and comprehensive, this book will be a welcome addition to the undergraduate classroom and to all those interested in Asian studies and military history.
The Military Revolution in Early Modern Europe-Frank Jacob 2016-06-25 This book challenges the premise that a ‘military revolution’ prompted the major European powers to enter into an era of global hegemony during the early modern period, and suggests that this theory is not supported if we closely examine contemporary historical events. The conquests of Mexico and Peru, arguably the two most important colonial acquisitions by a European power during that era, were accomplished without the technology or tactics that are usually associated with the ‘military revolution’. On the other hand, Japan, Korea, some Indian states and the Ottoman Empire implemented military reforms, both tactical and technological, that are commonly associated with what was considered an exclusively Western approach to warfare. By comparing case studies of the Western and the non-Western world, Frank Jacob and Gilmar Visoni-Alonzo show that the concept of such a ‘military revolution’ is a myth perpetuated by a Eurocentric perspective on history.

Information Technology and Military Power-Jon R. Lindsay 2020-07-15 Militaries with state-of-the-art information technology sometimes bog down in confusing conflicts. To understand why, it is important to understand the micro-foundations of military power in the information age, and this is exactly what Jon R. Lindsay's Information Technology and Military Power gives us. As Lindsay shows, digital systems now mediate almost every effort to gather, store, display, analyze, and communicate information in military organizations. He highlights how personnel now struggle with their own information systems as much as with the enemy. Throughout this foray into networked technology in military operations, we see how information practice—the ways in which practitioners use technology in actual operations—shapes the effectiveness of military performance. The quality of
information practice depends on the interaction between strategic problems and organizational solutions. Information Technology and Military Power explores information practice through a series of detailed historical cases and ethnographic studies of military organizations at war. Lindsay explains why the US military, despite all its technological advantages, has struggled for so long in unconventional conflicts against weaker adversaries. This same perspective suggests that the US retains important advantages against advanced competitors like China that are less prepared to cope with the complexity of information systems in wartime. Lindsay argues convincingly that a better understanding of how personnel actually use technology can inform the design of command and control, improve the net assessment of military power, and promote reforms to improve military performance. Warfighting problems and technical solutions keep on changing, but information practice is always stuck in between.

Makers of Modern Strategy from Machiavelli to the Nuclear Age - Peter Paret
2010-10-01 The essays in this volume analyze war, its strategic characteristics and its political and social functions, over the past five centuries. The diversity of its themes and the broad perspectives applied to them make the book a work of general history as much as a history of the theory and practice of war from the Renaissance to the present. Makers of Modern Strategy from Machiavelli to the Nuclear Age takes the first part of its title from an earlier collection of essays, published by Princeton University Press in 1943, which became a classic of historical scholarship. Three essays are reprinted from the earlier book; four others have been extensively revised. The rest--twenty-two essays--are new. The subjects addressed range from major theorists and political and military leaders to impersonal forces. Machiavelli, Clausewitz, and Marx and Engels are
discussed, as are Napoleon, Churchill, and Mao. Other essays trace the interaction of theory and experience over generations—the evolution of American strategy, for instance, or the emergence of revolutionary war in the modern world. Still others analyze the strategy of particular conflicts—the First and Second World Wars—or the relationship between technology, policy, and war in the nuclear age. Whatever its theme, each essay places the specifics of military thought and action in their political, social, and economic environment. Together the contributors have produced a book that reinterprets and illuminates war, one of the most powerful forces in history and one that cannot be controlled in the future without an understanding of its past.

**Algernon Sidney and the English Republic 1623-1677**-Jonathan Scott 2005-01-20 The first full-scale study of this influential political writer for over a century.

**Moving Mountains**-William G. Pagonis 1992 A United States general describes his command of the deployment of U.S. troops and supplies to the Persian Gulf in the war with Iraq and recommends his methods of leadership and resource management for use in the business world.

**Learning to Fight**-Aimée Fox 2017-11-30 Learning, innovation and adaptation are not concepts that we necessarily associate with the British army of the First World War. Yet the need to learn from mistakes, to exploit new opportunities and to adapt to complex situations are enduring and timeless. This revealing work is the first institutional examination of the army's process for learning during the First World War. Drawing on organisational learning and management theories, Aimée Fox critiques existing approaches to military learning in wartime. Focused around a series of case studies, the book ranges across multiple operational
theatres and positions the army within a broader context in terms of its relationships with allies and civilians to reveal that learning was more complex and thoroughgoing than initially thought. It grapples with the army's failings and shortcomings, explores its successes and acknowledges the inherent difficulties of learning in a desperate and lethally competitive environment.

**The Imperial Security State** - James Hevia
2012-06-28 The Imperial Security State explores an important but under-explored dimension of British imperialism - its information system and the close links between military knowledge and the maintenance of empire. James Hevia's innovative study focuses on route books and military reports produced by the British Indian Army military intelligence between 1880 and 1940. He shows that together these formed a renewable and authoritative archive that was used to train intelligence officers, to inform civilian policy makers and to provide vital information to commanders as they approached the battlefield. The strategic, geographical, political and ethnographical knowledge that was gathered not only framed imperial strategies towards colonized areas to the east but also produced the very object of intervention: Asia itself.

Finally, the book addresses the long-term impact of the security regime, revealing how elements of British colonial knowledge have continued to influence contemporary tactics of counterinsurgency in twenty-first-century Iraq and Afghanistan.

**Pivot to the Future** - Omar Abbosh
2019-04-23 The proven, effective strategy for reinventing your business in the age of ever-present disruption by digital technologies? That's not a new story. But what is new is the "wise pivot," a replicable strategy for harnessing disruption to survive, grow, and be relevant to the future. It's a strategy for perpetual reinvention across the old, new, and new
elements of any business. Rapid recent advances in technology are forcing leaders in every business to rethink long-held beliefs about how to adapt to emerging technologies and new markets. What has become abundantly clear: in the digital age, conventional wisdom about business transformation no longer works, if it ever did. Based on Accenture's own experience of reinventing itself in the face of disruption, the company's real world client work, and a rigorous two-year study of thousands of businesses across 30 industries, Pivot to the Future reveals methodical and bold moves for finding and releasing new sources of trapped value-unlocked by bridging the gap between what is technologically possible and how technologies are being used. The freed value enables companies to simultaneously reinvent their legacy, and current and new businesses. Pivot to the Future is for leaders who seek to turn the existential threats of today and tomorrow into sustainable growth, with the courage to understand that a wise pivot strategy is not a one-time event, but a commitment to a future of perpetual reinvention, where one pivot is followed by the next and the next.

The (Real) Revolution in Military Affairs - Andrei Martyanov 2019-08-01

The liberal world order, a euphemism for American global hegemony, is crumbling at an accelerating pace. While its collapse is tangible, the outcome of such a collapse remains a matter of speculation and public debate. The US is desperately seeking to preserve the status quo, which rests primarily upon recognition of its military supremacy. For millennia, warfare has been a driving force behind changes in the geopolitical status of power configurations (whether of peoples, states or empires), and it remains so, today. Accordingly, short of actual warfare, the assessment (modeling) of relative military power plays an inordinate role in the determination of national status. Models of emerging changes in military capability range from
relatively simple to extremely complex ones. Viewing the evolution of the current system of international relations outside the framework of actual, rather than propaganda-driven, military capabilities is not only useless, it is dangerous since states’ mistaken assessment of their own and other states’ military power can lead to misadventures and catastrophic mistakes. The United States’ efforts to preserve not just its dominance but the perception of its dominance are bound to fail for many important reasons, none more important than what is often misidentified in past American military-theoretical hypotheses about the future of warfare, known generically as the Revolution in Military Affairs (RMA). This book explains why those hypotheses are failing and will continue to fail, and addresses the real RMA. In the end, technological development in weaponry as a response to tactical, operational and strategic requirements defines not only a nation’s geopolitical status but determines the global order. Assessments of military capacity, if reality-based, serve as good predictors of the level of volatility in international relations and the level of violence globally. This book gives an insight into the evolution of weapons and the way they influenced international relations in the 20th and 21st centuries. It also defines Revolution in Military Affairs as manifested via policy, politics, and technology. It reviews some models which are useful in assessing the current geopolitical situation. This book also tries to give a forecast of the future development of warfare and the ways in which it is going to change the whole system of the international relations, hopefully towards a new geopolitical equilibrium.